



Plates-formes internet: Quelques défis pour l'environnement réglementaire?

**Les Journées de l'Economie
Lyon, le 9 novembre 2016**





La dernière révolution technologique Duffy – la fée électricité - 1936



3 leçons de la précédente révolution technologique

- 1- **Se doter d'un cadre de compétition efficace** afin d'assurer que les positions de dominance restent contestables par les concurrents (*Sherman Act*)
- 2- **Ajuster le système de protection sociale** face à la montée des inégalités et aux chocs disruptifs. (*Bismark, T. Roosevelt*)
- 3- **Investir dans les technologies systémiques et dans l'éducation.** La révolution technologique définira le centre de gravité de l'économie mondiale à venir, le cœur de l'économie-monde et les périphéries, moins riches. **Quelle place pour l'Europe: au cœur ou à la périphérie?**



Le développement des plates-formes ...

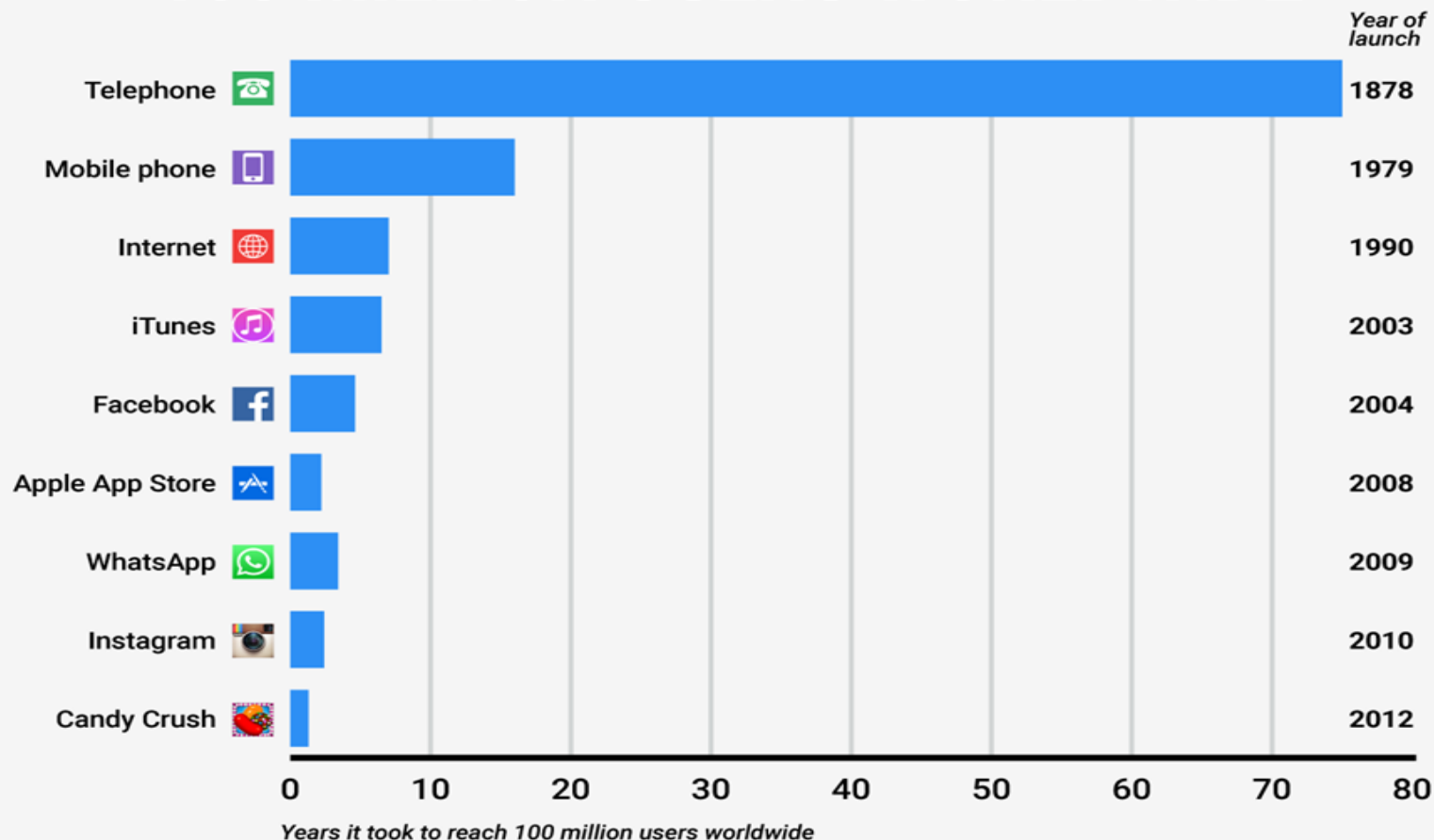
- *Top 176 représente une valeur marchande globale de \$ 4.300 milliards*
- *Les plates-formes sont les sites les plus visités dans le monde: top 10 représente 75 % des visites avec toute la collection de données ci-joint.*
- *Airbnb loge 155 millions de nuitées chaque année ; plus que Hilton à 127 millions. Capitalisation d'Uber est supérieure aux grandes compagnies américaines United continental, Delta ou American.*



Paramètres généraux pour l'environnement réglementaire...

- **Comprendre, analyser et définir.** Importance des économistes, des universitaires, des structures publiques.
- **Un potentiel encore largement inachevé:** moteur du développement des plates-formes ne tourne pas encore à fond: Iot, data, demande sociétale.
- **Une capacité disruptive qui ne concerne pas que la concurrence économique: mais aussi les règles et les structures :** impose de revenir aux sources et aux fondamentaux des règles existantes
- **La rapidité des changements**

HOW MUCH TIME IT TOOK TO REACH 100 MILLION USERS WORLDWIDE



SOURCE: Boston Consulting Group ITU; Statista; BCG research; mobilephonehistory.co.uk; Scientific American, Internet Live Stats; iTunes; Fortune; OS X Daily; VentureBeat; Wired; Digital Quarterly; TechCrunch; AppMtr.com

Défi 1: attirer et assurer le développement de plates-formes en Europe...



N. America



42 / \$191B

Europe



13 / \$28.6B

Asia



25 / \$79.5B



Défi 2: Confiance...

- *Plus de 90% des Européens disent qu'ils veulent les mêmes droits de protection des données dans l'UE - et peu importe où leurs données sont traitées.*
- *81% des Européens estiment qu'ils ne disposent pas d'un contrôle total sur leurs données personnelles en ligne - Eurobaromètre 2015.*
- *Une grande majorité des Européens (69%) souhaite donner leur approbation explicite avant la collecte et le traitement de leurs données personnelles - Eurobaromètre 2015.*
- *Seulement 24% des Européens ont confiance dans les entreprises en ligne telles que les moteurs de recherche, les réseaux sociaux et les services de messagerie. - Eurobaromètre 2015.*

Défi 4: Level playing field

Les plates-formes offrent des services comparables à ceux d'entreprises traditionnels sans être régus de la même manière

- Les service OTT sont de plus en plus des substituts aux services de communication classique.
- Les messages via OTT (Skype etc) devraient représenter 90% du marché des messageries en 2020

Assurer que des services digitaux comparables soient sujets à des règles similaires...

...tout en évitant d'imposer des contraintes disproportionnées à de nouveaux business models.

- Revue des Telecom [septembre 2016]
- Revue de la directive ePrivacy [début 2017]



Défi 4: Responsabilité des plates-formes

La place centrale des plateformes pour l'accès aux informations, pose la question de la responsabilité des plates-formes à l'égard des transactions et de la gestion de l'information

- 2015: Google a reçu 100,000 demande de retrait de liens vers des contenus illégaux par heure
- 2015: au RU, la fondation Internet Watch a identifié 68.092 URLs avec un contenu pédopornographique

Il importe de maintenir un régime de responsabilité équilibré et stable, tout en conduisant des ajustements sectoriels:

- Réforme des règles de la directive sur les médias et services audiovisuels [25 mai 2016]
- Droit d'auteur [septembre 2016]
- Encourager les efforts d'auto-/co-régulation

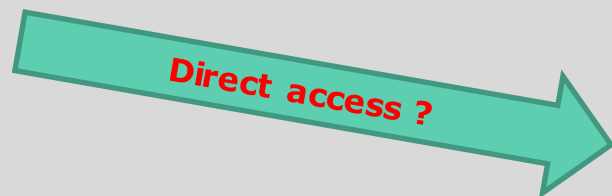


Défi 5: l'accès aux données



European
Commission





Platform



Value



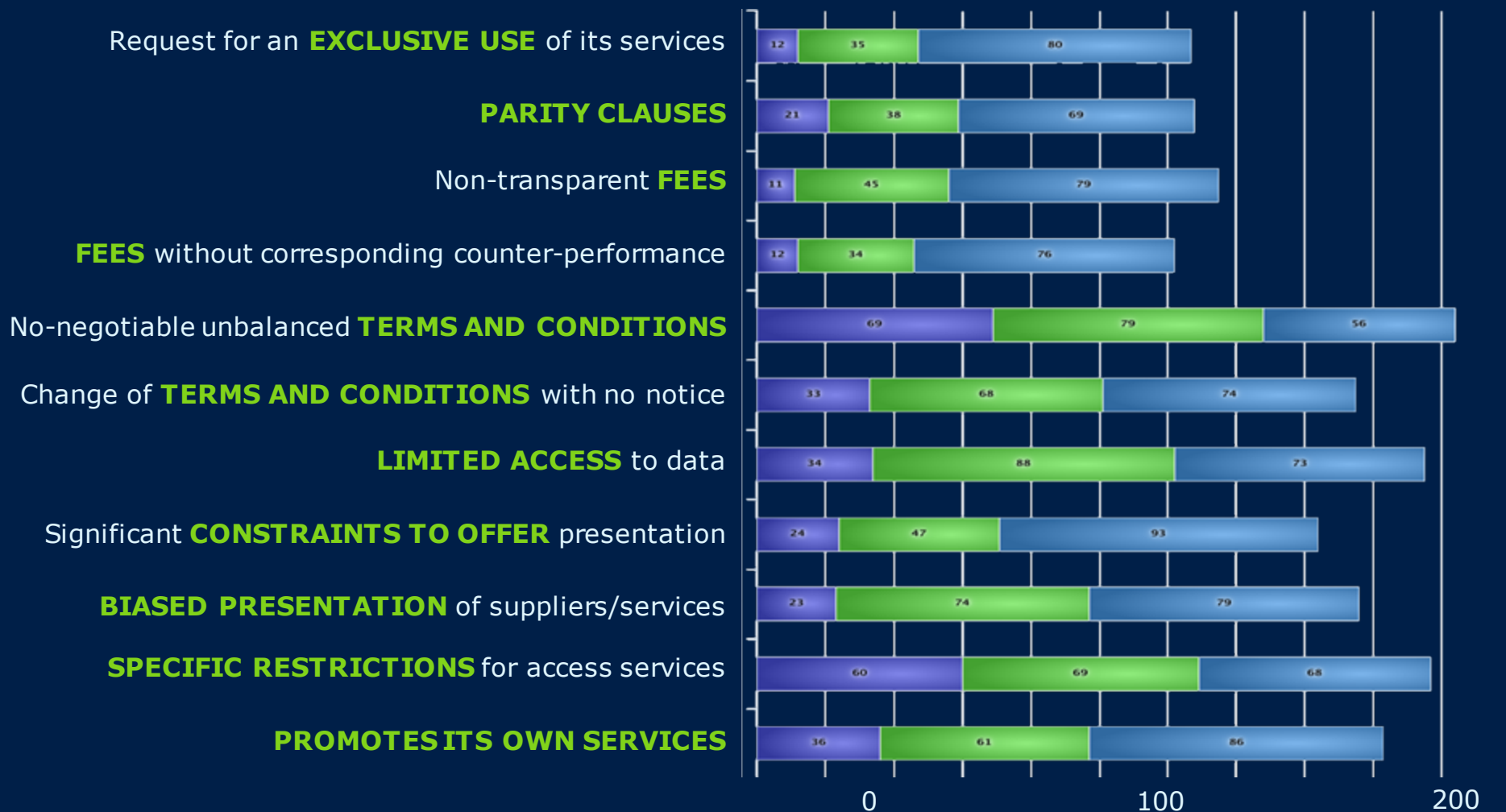
PLATFORM



Data set



Défi 6: les pratiques déloyales





European
Commission

Digital Economy

Online platforms
Data
Search
eMarketplace
Facilitate
Value
Connect
Information
Advertising
Social Media
Trust
eCommerce
Responsibility
Mobile OS
Transparency

First address of Theodore Roosevelt, 3 December 1901

"The tremendous and highly complex industrial development which went on with ever accelerated rapidity during the latter half of the century brings us face to face, at the beginning of the twentieth, with very serious social problems. The old laws ... are no longer sufficient....

The captains of industry have built up our commerce, who have developed our manufactures, have on the whole done great good to our people....

The mechanism of modern business is so delicate that extreme care must be taken not to interfere with it in a spirit of rashness or ignorance. ...

*An additional reason for caution in dealing with corporations is to be found in the **international commercial conditions**, it is of the utmost importance that America's commanding position be not jeopardized...*

All this is true; and yet it is also true that there are real and grave problems, and a resolute and practical effort must be made to correct them....

*The first requisite is **knowledge, full and complete--knowledge which may be made public to the world**. In the interest of the public, the Government should have the right to inspect and examine the workings of the great corporations engaged in interstate business....*

A DIGITAL SINGLE MARKET FOR EUROPE

Context

Juncker

DSM

Online platforms

MORE INTEGRATED NETWORKS, PRODUCTS AND SERVICES

Access

e-commerce
parcel delivery
geo-blocking
VAT



Environment

telecoms and
media
online platforms
security and
personal
data



Economy and Society

data economy
standards
skills and
e-government





Investment and data driven economy ...

- *By 2020, there will be 26 billion connected devices and 70 percent of people will own a smartphone. 5G will be the backbone of the EU Digital Single Market,*
- *Digitization of products and services can add more than **€110 billion of annual revenue** in Europe in the next five years.*
- *The market value of the IoT in the EU is expected to exceed **one trillion euros in 2020**.*
- *The value of the value of European citizens' personal data has the potential to grow to nearly **€1 trillion annually by 2020**.*



Le développement des plates-formes ...

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Digitizing European Industry



- Massive investment of **50 bn €** over the next five years
- In particular **6,7 billion** on high power computing and cloud infrastructures
- The EU will invest up to **€450 million** in this partnership, under its research and innovation programme Horizon 2020. Cybersecurity market players are expected to invest three times more.
- Invest **€500 million** in a pan-EU network of **digital innovation hubs** where businesses can test digital innovations.
- Set up **large-scale pilot projects** to strengthen **Internet of Things, advanced manufacturing** and technologies in **smart cities and homes, connected cars** or **mobile health services**.
- Adopt legislation that will support the **free flow of data** and clarify **ownership of data** generated by **sensors** and **smart devices**. The Commission will also review rules on **safety** and **liability** of **autonomous systems**.

New harmonized rules on Data protection ...

- **One continent, one law:** *a single, pan-European law for data protection, replacing the current inconsistent patchwork of national laws. Companies will deal with one law, not 28. The benefits are estimated at €2.3 billion per year.*
- **One-stop-shop:** *a 'one-stop-shop' for businesses: companies will only have to deal with one single supervisory authority, not 28, making it simpler and cheaper for companies to do business in the EU.*
- **The same rules for all companies** – *regardless of where they are established.*
- **Data protection by design and by default:** *'Data protection safeguards will be built into products and services from e.g. on social networks or mobile apps.*
- A **"right to be forgotten"** *when an individual no longer wants her/his data to be processed*



A few facts...

- *Platforms are the most visited websites in the world: top 10 platform account for 75% of internet visits*
- *In the first quarter of 2016, 85 cents of every new dollar spent in the US on online advertising went to Google and Facebook.*
- *The number of Facebook users outpaced China's population (1.35B)*
- *BlaBla car is Europe's largest ridesharing service counts more than 30 million members in 22 countries and facilitates trips by two million people every month with rocketing growth.*

Comprehensive Assessment of the Role of Online Platforms



Lesson 1: Variety of Actors



**BUSINESS
MODELS**

SECTORS



ORIGIN



SIZE





European
Commission

EUR 140 milliards

Liés au temps économisé par
les moteurs de recherche

**Stimule
l'innovation**

Forefront of developments

virtual reality, self-driving cars
IoT, Big Data, AI

**Bénéfices pour
les
consommateurs**

**Benefices des
plates-formes**

**Benefits
pour
l'économie**

EUR 195 billion
global economic impact of
Facebook as a catalyst for
economic activity

**Benefices
Pour la
société**

Up to 75%
reduced recruitment
costs for employers



Lesson 3: EU can perform better

Europe's Position

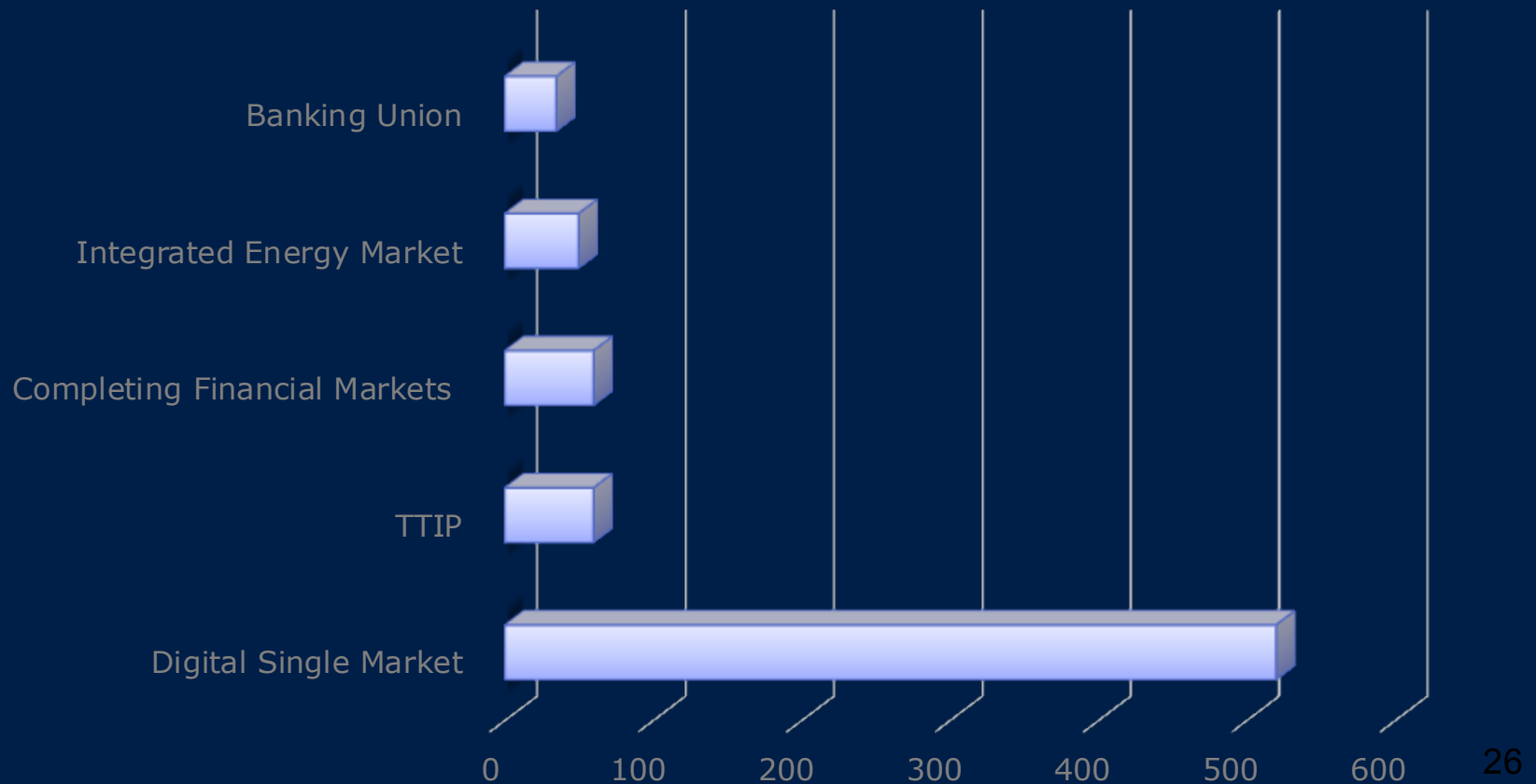
Strong Competitive Position

- Many of the MS **rank highly** in the technological readiness index
- Over **77%** of the EU population use internet - significantly above the world average
- EU companies made **17.5%** of their turnover from electronic sales in 2015 (**2.5%** increase)
- **61%** of European SMEs use social media to develop their company's image in 2013
- EU developers accounted for **42%** of global consumer app revenue



Le marché unique du numérique (DSM) et la croissance potentielle en Europe

Potential benefits in bn €

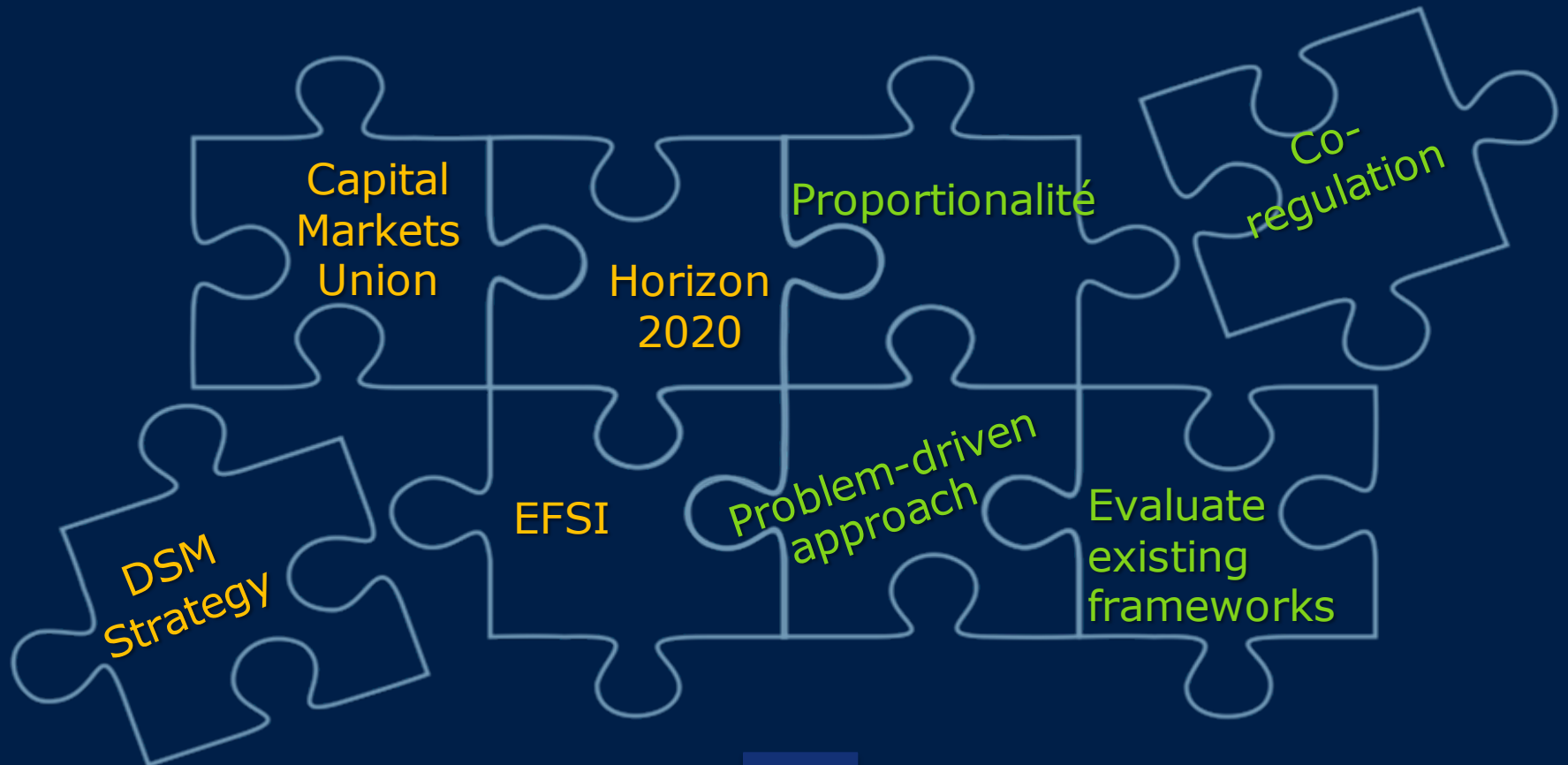




L'approche européenne

embrasser la révolution des plates-formes

... et s'attaquer aux défis spécifiques



Four Principles

Level Playing Field

Telecom
Review

E-Privacy
Review

Acting Responsibly

Good
Samaritan

AVMSD
Review

Notice &
Action

Voluntary
Efforts

Copyright
Review

Terrorism

Hate Speech

Unsafe
products

Harmful
Content

Trust, Transparency and Fairness

Consumer
REFIT

Comparison
Tools
Principles

eID Inter-
operability

Trust
Diminishing
Practices

B2B
practices

Open markets

Free Flow of
Data

Standards

Ownership/
Accessibility



Level Playing Field

Acting Responsibly

**Trust, Transparency
& Fairness**

Open Markets

CONSUMERS & CITIZENS

Users are concerned about transparency and data collection

- 56% of Internet users do not read platforms' terms and conditions
- 75% of the public believe more transparency is needed on platform remuneration

The Commission will consider measures to build consumer trust and safeguard principles of competition, innovation and consumer protection.

- Revision of the Consumer Protection Cooperation Regulation
- Guidance on the Unfair Commercial Practices Directive
- Encouraging voluntary efforts to prevent trust-diminishing practices e.g. tackling fake or misleading reviews



Level Playing Field

Acting Responsibly

Trust, Transparency
& Fairness

Open Markets

BUSINESS TO BUSINESS

Businesses are concerned about the behaviour of platforms

- 9/10 respondents believe B2B relations between platforms and suppliers should be improved
- 80% believe that a mix of regulatory and non-regulatory actions are needed.

The Commission will launch a fact-finding exercise on B2B practices and by spring 2017 it will determine whether additional action is needed. It will:

- Map out the extent of problems raised in the consultation
- Examine potential means of redress beyond competition law e.g. voluntary dispute resolution mechanisms & transparency



Level Playing Field

Acting Responsibly

Trust, Transparency
& Fairness

Open Markets

Keeping markets open and non-discriminatory to foster a data-driven economy

- Majority of users see the need for strengthening the capacity of online platforms to address switching.
- Many businesses expressed concerns about changing condition to access platforms' APIs

As part of the **Free Flow of Data Initiative** [scheduled for the end of 2016] the Commission will:

- Consider ways to facilitate switching and portability of data among platforms
- Examine potential barriers to a single EU data market eg. legal uncertainties over the ownership and usability of data